	Estimate 21/22	Estimate 22/23	Estimate 23/24	Estimate 24/25
	£m	£m	25/24 £m	£m
Savings	~	~	~	~
Street Lighting Utility savings	(0.030)	(0.030)	(0.030)	(0.030
NNDR Savings across the asset base	(0.098)	(0.098)	(0.098)	(0.098
Childrens and Adults staffing savings	(0.036)	(0.030)	(0.024)	(0.025
Adult Social care - residential inflation	(0.624)	(0.691)	(0.579)	(0.402
Older Peoples package costs	(0.308)	(0.308)	(0.308)	(0.308
Contracts - Financial Crisis & Community Care	0.000	(0.040)	(0.040)	(0.040
Insurance - Saving on contract extension	(0.100)	0.000	0.000	0.000
Financing costs - lower borrowing costs	(0.273)	(0.463)	(0.275)	(0.263
Investment Returns - extension of JV's	(0.734)	(0.769)	(0.855)	(0.636
Troubled Families Grant - already included in Estimates	(0.503)	0.000	0.000	0.000
,	(2.706)	(2.429)	(2.209)	(1.802
In annual of I Brown of I				
Increased Demand Concessionary Fares - bulk bus pass re-issue	0.000	0.000	0.000	0.08
Public Sector Hub (DfE Building) - service charge	0.000	0.000	0.000	0.08
Waste Disposal - allowance for new builds	0.020	0.021	0.022	0.02
Street Scene Wheeled Bins - new properties.	0.000	0.040	0.040	
Winter Maintenance - review of T&C's for staff	0.040	0.040	0.040	0.04
Customer Services - security guard	0.030	0.030	0.030	0.03
Children's Services - Interpretors	0.018	0.018	0.018	0.01
Social care staffing increased demand - Family Support service	0.100	0.104	0.010	0.01
Social care staffing increased demand - Leaving care service	0.000	0.104	0.111	0.11
Social care staffing increased demand - Child Protection & Review	0.000	0.119	0.232	0.23
Adoption - interagency Costs/ Adoption Tees Valley	0.010	0.016	0.032	0.07
Social Work - Lone working devices	0.127	0.136	0.149	0.00
Advocacy contract	0.000	0.004	0.004	0.00
Contracts - Childrens volunteer drivers	0.004	0.004	0.004	0.00
Contracts - Officiens Volunteer unvers Contracts - Homeless Trailblazer - continuation of service	0.047	0.047	0.047	0.04
Business Support - continuation of Archivist post	0.004	0.004	0.004	0.00
Contracts - Missing from Home and Safer Familes/Carers support	0.012	0.012	0.012	
•		0.090		0.09
Safeguarding Board - Information Officer post	0.021		0.022	0.02
School Transport - Support for new and Secondary School routes	0.143	0.145	0.148	
Learning Disability package costs - high cost residential placement	0.330 0.311	0.330 0.311	0.330	0.33 0.31
Learning Disability package costs - increase in domicillary hours			0.311	
Physical Disability package costs	0.061	0.061	0.061	0.06
Mental Health package costs	0.090	0.090	0.090	0.09
Childrens day and home care package increases	0.041	0.041	0.041	0.04
Carers - Increase in respite provision	0.020 1.609	0.020 1.744	0.020 1.918	2.07
	1.000	1.177	1.010	2.01
Current Savings Shortfall				
Business Support - service demand target not met	0.011	0.011	0.011	0.01
	0.011	0.011	0.011	0.01
Price Inflation				
Utilities/Waste Disposal etc	0.000	0.000	0.000	0.07
Adults Homecare / Direct Payments	(0.024)	0.395	0.795	1.49
Contracts - various childrens, housing related support	0.000	0.080	0.793	0.12
NNDR - Reduction in CPI rate	0.000	0.437	0.122	0.12
THE TOUGOUGH IN OFFICE	0.342	0.437	1.352	2.152

0.017	0.000	0.000	0.000
0.017	0.018	0.019	0.020
0.034	0.018	0.019	0.020
0.000	0.018	0.019	0.020
0.051	0.049	0.050	0.050
0.023	0.000	0.000	0.000
0.018	0.018	0.017	0.017
0.012	0.000	0.000	0.000
0.020	0.020	0.020	0.020
0.020	0.020	0.020	0.020
0.144	0.125	0.126	0.127
0.025	0.000	0.000	0.000
0.070	0.089	0.050	0.033
0.864	0.000	0.000	0.000
1.160	0.000	0.000	0.000
0.049	0.000	0.000	0.000
0.013	0.000	0.000	0.000
0.020	0.000	0.000	0.000
0.226	0.000	0.000	0.000
0.154	0.000	0.000	0.000
0.045	0.045	0.045	0.045
0.493	0.511	0.530	0.340
0.005	0.000	0.000	0.000
3.124	0.645	0.625	0.418
2.534	1.026	1.842	3.003
	0.017 0.034 0.000 0.051 0.023 0.018 0.012 0.020 0.144 0.025 0.070 0.864 1.160 0.049 0.013 0.020 0.226 0.154 0.045 0.493 0.005 3.124	0.017 0.018 0.034 0.018 0.000 0.018 0.051 0.049 0.023 0.000 0.018 0.018 0.012 0.000 0.020 0.020 0.020 0.020 0.144 0.125 0.025 0.000 0.070 0.089 0.864 0.000 0.049 0.000 0.049 0.000 0.226 0.000 0.154 0.000 0.045 0.045 0.493 0.511 0.005 0.000 3.124 0.645	0.017 0.018 0.019 0.034 0.018 0.019 0.000 0.018 0.019 0.051 0.049 0.050 0.023 0.000 0.000 0.018 0.018 0.017 0.012 0.000 0.020 0.020 0.020 0.020 0.020 0.020 0.020 0.144 0.125 0.126 0.025 0.000 0.000 0.044 0.000 0.000 0.049 0.000 0.000 0.013 0.000 0.000 0.020 0.000 0.000 0.154 0.000 0.000 0.154 0.000 0.000 0.045 0.045 0.045 0.493 0.511 0.530 0.005 0.000 0.000 3.124 0.645 0.625